

## FINANCIAL RESULTS 2014

#### Nelson Pizarro C. President & CEP

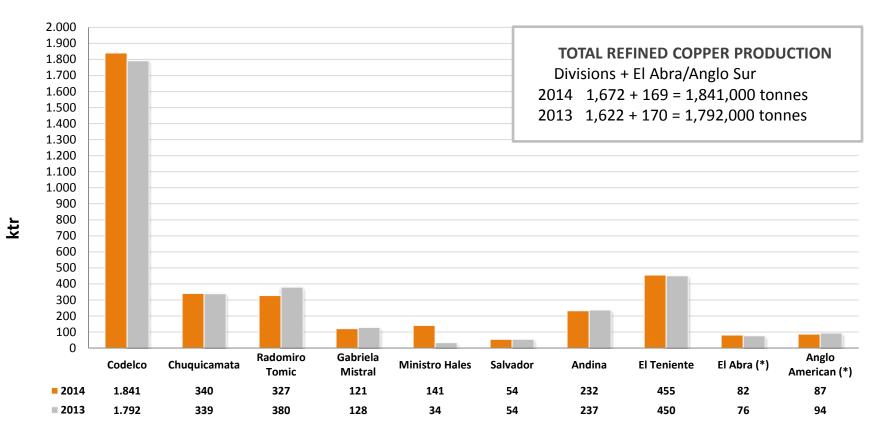
Press Conference, 27 March 2015

# **PRODUCTION & COSTS**



### Copper Production | January - December: 2014 - 2013

Copper production at Codelco divisions **up by 3.1%** mainly due to contribution by Ministro Hales Division.



(\*) Production includes Codelco's interest in : El Abra 49%, Anglo American 20%

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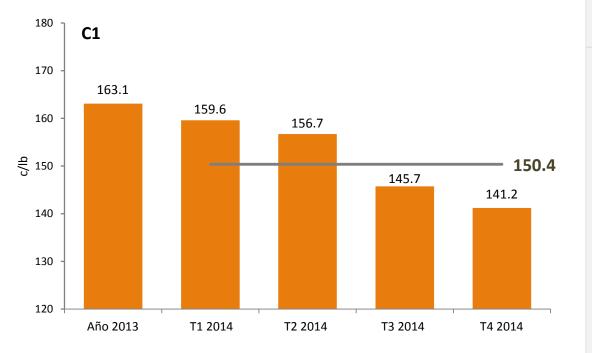
())CODELCO

## Codelco Unit Costs

| January-December: 2014 - 2013

	<b>2014</b> (c/lb)	<b>2013</b> (c/lb)	<b>Var</b> (%)
Direct Cost (C1)	150.4	163.1	-7.8%
Net Cathode Cost (C3)	213.3	217.0	-1.7%
Total Costs & Expenses	230.6	231.5	-0.4%

#### In 2014, Codelco reduced its C1 cost 7.8% compared to 2013

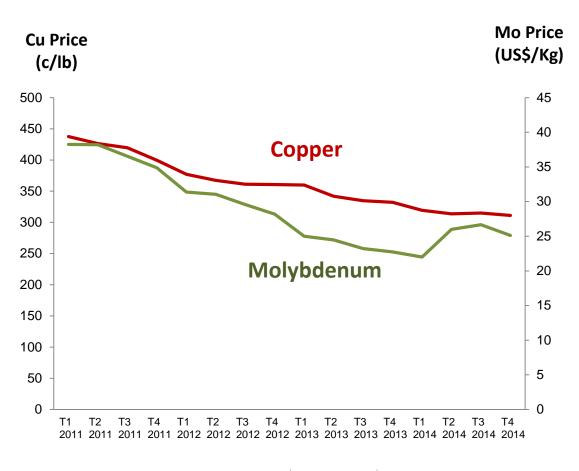


Codelco achieved its cost reduction plan goals, Saving around US\$600 million in two years

# **PRICES & PRE-TAX PROFIT**



## **Copper & Molybdenum Price Chart**



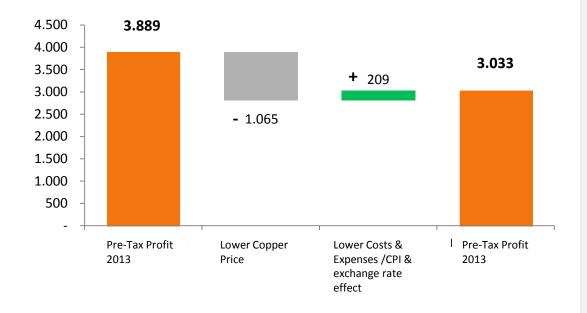
Average Price	2013	2014	
copper	332.1	311.3	
molybdenum	22.7	25.1	

In 2014 copper prices were down 6.3% compared to 2013

In 2014 Molybdenum prices were up 11% compared to 2013



## Pre-Tax Profit | January - December: 2014 - 2013 (US\$ millions)



Although production increased by 3.1% and costs fell by US\$ 209 million, due to lower copper prices, Codelco's pre-tax profits were down US\$ 856 million from 2013.



# **FINANCING & INVESTMENTS**



### FINANCING

#### Capitalization up to US\$ 4 billion

In 2014 a Capitalisation Law was passed for up to
 US\$ 4 billion for a 5-year period in order to implement the Company's US\$ 25 billion investment plan.

Bond	
Issuance	

- July: € 600 million
- October: US\$ 980 million
- Both operations were under excellent financial conditions, boosting the company's prestige on the global credit markets



## **Structural Growth Projects in Progress**

Chuquicamata Underground Mine	•	Completing early works, and at year end it was 92.4% complete. Implementation stage of whole project was 17.4% complete.
El Teniente New Mine Level	•	31.8% complete.
RT Sulphide Expansion	•	Detailed engineering progress (26%), and currently under environmental assessment procedure.
Andina Expansion	•	The project is still under environmental assessment procedure: deadline to submit Addendum 2 is 31 July.
Rajo Inca	•	Pre-feasibility study progress (68.7% complete).
Andina New Transfer System	•	At the end of 2014, the project was 12.6% complete.

CODELCO Orguillo de Todos

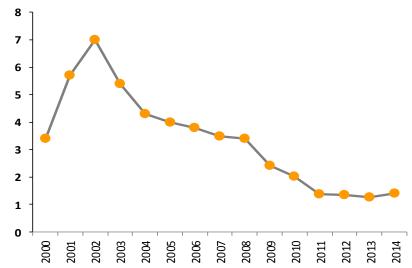
# SAFETY ENVIRONMENT LABOUR RELATIONS CORPORATE GOVERNANCE



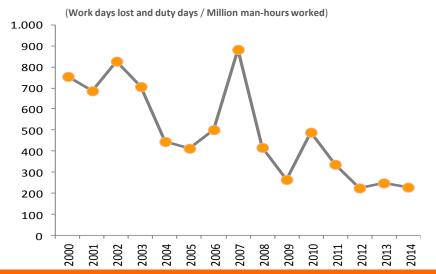
## WORKPLACE SAFETY

#### **Injury Frequency Rate – Employees & Contractors**





#### **Injury Severity Rate - Employees & Contractors**



Over the last 4 years, there has been a consistent fall in injury frequency and severity rate.

> However, the Company suffered **the death of two employees**



## **Improved Management**

#### Environment and Communities

- In 2014 Codelco allocated US\$ 205 million to environmental investment.
- There were no serious or very serious environmental incidents.
- Codelco is striving to close its environmental gaps at current operations, before the new emission regulations enter into force.
- The Company has conceived its structural growth projects, applying sustainable development and land development.

#### **Employees**

- Joint statement of Codelco management and FTC, joining will and commitment to undertake Codelco's Strategic Project.
- Commenced Technical Convergence Tables.
- **7 collective bargaining negotiations**, 5 were carried out in advance. All reached agreement and there were no conflicts.
- **8.7% female staff,** the largest percentage in the Chilean mining industry. 14% employees hired were women.



## **Improved Management**

Improved Corporate Governance

- The Board approved the incorporation of **world class standards** in terms of transparency, probity and rendering of accounts.
- Implementation of **transparent and traceable system** to manage hiring, promotion and termination of Codelco executives and employees.
- Mechanisms to **regulate relationship** between the Board and corporate management and related parties.
- The Board is assessing **new reforms** to regulate **lobbying** in the Company, strengthen and reform the **internal audit system**, and rules to prevent conflicts of interest.

#### Transparency and Complaint Channels

Codelco has 3 channels for Questions and Complaints :

- **Report Hotline,** for violations of the Business Conduct Code: 229 reports were filed, of which 188 were reviewed and completed and 41 are under review. 32 sanctions were applied, 13% resulted in termination.
- **Social-Environmental Contact Line,** for environmental and community questions and complaints : 147 questions.
- Codelco **website contact**: this channel generates 33,693 questions, most refer to recruiting topics

## **Summary of Our Performance 2014**

- Codelco had two fatal accidents.
- Codelco's record capitalisation US\$ 4 billion.
- This enables the US\$ 25 billion investment plan for a five-year period.
- Approval of Chuquicamata Underground Mine.
- Dialogue and understanding with **employees**.
- Improved corporate governance standards.
- Codelco produces 1.841 billion tonnes of refined copper.
- 3.1% increase in production at Codelco divisions.
- Direct cost (C1) down 7.8%.
- Achieved goals of Cost Reduction Plan.
- Copper prices fell 6% compared to 2013.
- In 2014, Codelco delivered US\$ 3.033 billion pre-tax profit to the Chilean State.

# NORTH DIVISION STATUS

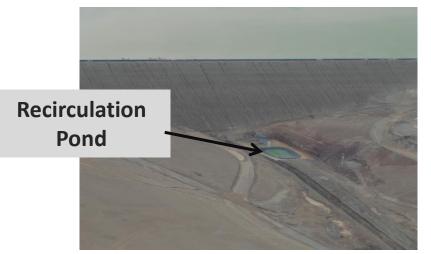
## **NORTH DIVISION STATUS**

Safety	• There were no incidents or injuries associated with the emergency.
Operations	<ul> <li>Chuquicamata, Radomiro Tomic, Ministro Hales and Gabriela Mistral operations 100% running.</li> <li>Salvador Division operations interrupted. Work in progress to repair roads to restart normal operations.</li> </ul>
Dams	Talabre and Pampa Austral have not been affected.
Inputs	<ul> <li>Electricity and water supply are normal at Calama divisions.</li> <li>Acid, fuel and explosive supply has some restrictions, but sufficient stock to continue running.</li> <li>Drinking water restricted at El Salvador camp.</li> <li>Air bridge implemented to supply to El Salvador.</li> </ul>
Support to Communities	<ul> <li>In Calama we have maintained on-going contact with regional authority and provided logistic support to shelters and other activities.</li> <li>In El Salvador we carried out rescue operations in Cachiyuyo district, saved Pabla Morales, member of Colla ethnic group.</li> </ul>

## PAMPA AUSTRAL TAILINGS DAM – EL SALVADOR



North Wall 1



Main Wall



North Wall 2







## Thank You



# **Appendices**



## Income Statement | January- December: 2014 - 2013 (US\$ millions)

	2014	2013	Var
Own copper sales revenue	10.729	12.021	-1.291
Own copper cost of sales	-7.662	-8.299	637
Gross profit in copper sales	3.067	3.722	-655
Gross profit in by-product & other product sales	648	433	215
Gross profit	3.715	4.154	-439
Non-operating income	-682	-265	-417
Pre-tax Profit	3.033	3.889	-856
COMPARABLE PROFIT(*)	2.440	3.009	-569

(\*) Equivalent to Codelco's profit, applying the same tax requirements as private-sector companies.



## Pre-Tax Profit | January- December: 2014 – 2013 (US\$ millions)

	2014	2013	Var
Reserve Tax Law No. 13.196	1.081	1.157	-75
Income Tax	1.140	1.486	-346
Specific Mining Tax	101	131	-30
Net Profit	711	1.115	-404
Total Pre-Tax Proft	3.033	3.889	-856
COMPARABLE PROFIT (*)	2.440	3.009	-569

(\*) Equivalent to Codelco's profit, applying the same tax requirements as private-sector companies.

## **Performance** (January- December: 2014 - 2013)

	2014	2013	Var	Var (%)
Own Copper Production – (1,000 tonnes refined) (*)	1,841	1,792	48	2.7%
Divisions' Copper Production - (1,000 tonnes refined)	1,672	1,622	50	3.1%
Divisions' Molybdenum Production – 1,000 tonnes refined	31	23	8	33%
	4.000	4 700		20/
Copper Sales (**) - 1,000 tonnes refined Own Copper Ore Sales	<b>1,688</b> 1,624	<b>1.723</b> 1.599	- <b>35</b> 25	- <b>2%</b> 2%
Third-Party Copper Ore Sales	64	124	-60	-49%
Molybdenum Sales – 1,000 tonnes refined	27	22	5	23%
LME Copper Prices BML (cl/lb)	311.3	332.1	-20.9	-6%
Metals Week Molybdenum Prices (US\$/kg)	25.1	22.7	2.4	11%
Exchange Rate	570	495	75	15%

(\*) Includes El Abra (49%) and Anglo American Sur (20%)

(\*\*) Includes third-party mineral ore

## Key Events 2014

Changes to Board of	
Directors	

- In May, the President of the Republic, Michelle Bachelet, **appointed Óscar Landerretche, Laura Albornoz and Dante Contreras** as her representatives on the Codelco Board.
- Óscar Landerretche was appointed **Board Chairman**.

Changes to	•	On 1st September Nelson Pizarro Contador assumed his new role as Codelco <b>CEO</b> .
Executive Team	•	<b>Vice-Presidents</b> for North, Centre and South Operations, Projects, Mineral Resources & Development, and Human Resources were appointed.

- **General managers** for divisions: Chuquicamata, Radomiro Tomic, Ministro Hales, Gabriela Mistral, Salvador and El Teniente were appointed.
- Management team was constituted based on characteristics and magnitude of the challenges

#### International Audit of Structural Growth Projects

In order to obtain an expert and independent view on project engineering and implementation plans.



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## Key Events 2014

Investment approved for Chuquicamata Underground Mine Project

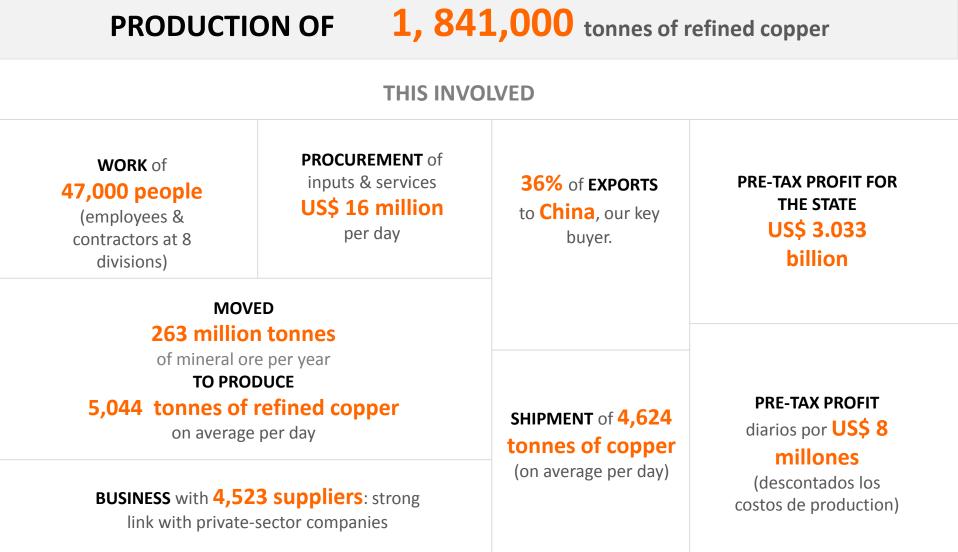
In December, the Codelco Board approved a **US\$ 3.306 billion** investment to implement Chuquicamata Underground Mine, a record amount allocated by Codelco, in addition to **US\$ 894 million** already implemented in early works. A total investment of **US\$ 4.2 billion**.

#### **Other Projects**

- Ministro Hales: In 2014, the first structural growth project **started operations**.
- Molybdenum Plant: started construction of molybdenum processing plant at Mejillones. A US\$ 400 million investment and an estimated annual production of 16,000 tonnes of molybdenum per year.



#### **2014 Performance in Numbers**



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