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As an industry standard, Codelco divides its mineral holdings into two categories, reserves and resources. Resources are ore bodies of economic value that have been identified and evaluated through exploration, reconnaissance and sampling. Reserves are the portion of the resource that can be extracted based on an economic, environmental and technological analysis set forth in the mining plan. Reserves and resources are both subdivided further, based on the degree of knowledge that Codelco has of their extent and composition. The system used by Codelco for categorizing mineral ore is according to the Chilean law (N° 20.235), which is in accordance with other systems widely used within the mining industry. The "Comisión Calificadora de Competencias en Recursos y Reservas Mineras" is the independent Chilean entity who regulates this and it is part of the Committee for Mineral Reserves International Reporting Standards (CRISCO).

The non-GAAP financial measures included in this presentation (including, without limitation, Adjusted EBITDA, cash cost, total costs and expenses and financial debt) are not GAAP measures of our liquidity and operating performance and should not be considered alternatives to cash flow from operating activities as a measure of liquidity or net income or operating income as measures of operating performance or any other measure derived in accordance with GAAP. The Company has prepared reconciliations of comparable GAAP to Non-GAAP measures in tables included at the end of this presentation.



# 2021 Highlights

## **2021 Highlights**



- Despite two years of pandemic, fully-owned production and total attributable production remained flat at 1.62 MT and 1.73 MT, respectively
- Annual revenues and EBITDA reached record levels at \$21 billion and \$10 billion, respectively
- 24 collective bargaining agreements, removing labor uncertainties for 2022 and most of 2023
- Annual Opex savings of \$712 million as part of the Transformation Plan
- Projects continue moving forward. Rajo Inca started construction and Andina Transfer System partially started operations in 1Q-2022
- Commitment to become carbon neutral by 2050, enhancing Codelco's ESG strategy

## Codelco is the world's largest copper producer



million tons
Attributable copper production 2021

Includes output from associated companies

T St copper producer worldwide 2021

\$21Bn

A/A3/Atop rated

2021

mining company S&P / Moody's / Fitch

Codelco is a state-owned enterprise

17%
of total Chilean
exports
2021

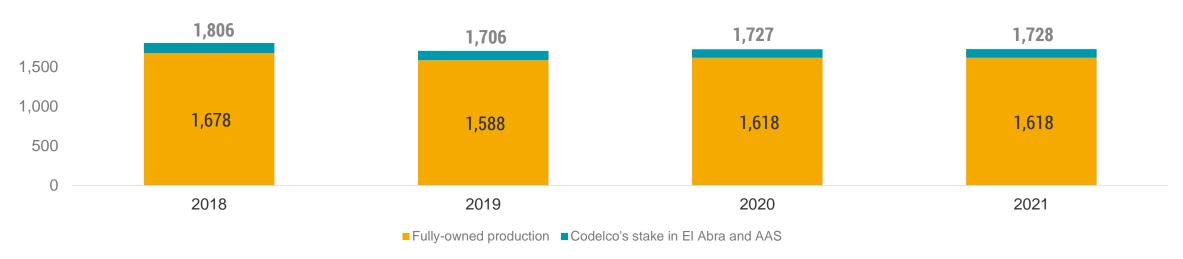
**49**Mt

5.4% of global copper reserves

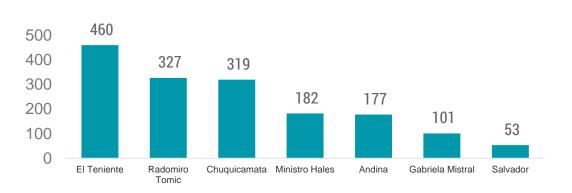
### **Production remained flat in 2021 despite two years of pandemic**



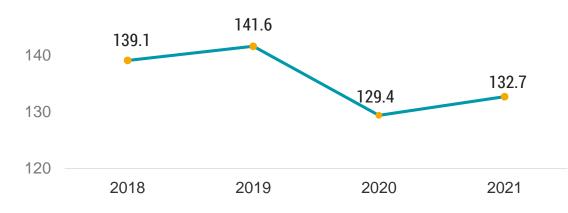
#### Production (kT)







#### C1 Cash Cost (c\$)

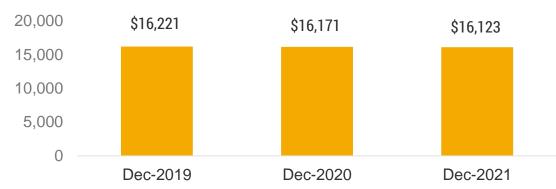


### High copper prices have driven positive financial results



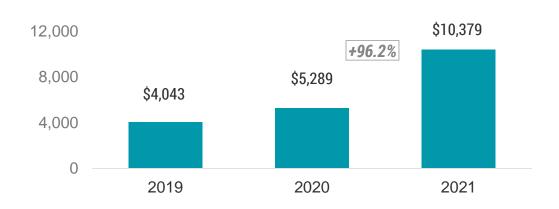




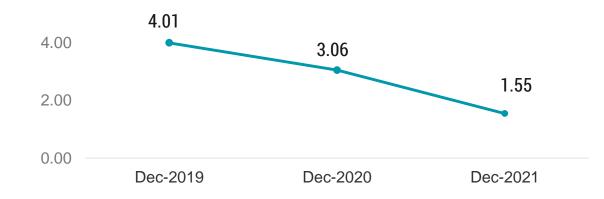


<sup>\*</sup> Bonds, bank debt and leasing

#### **EBITDA (\$ million)**



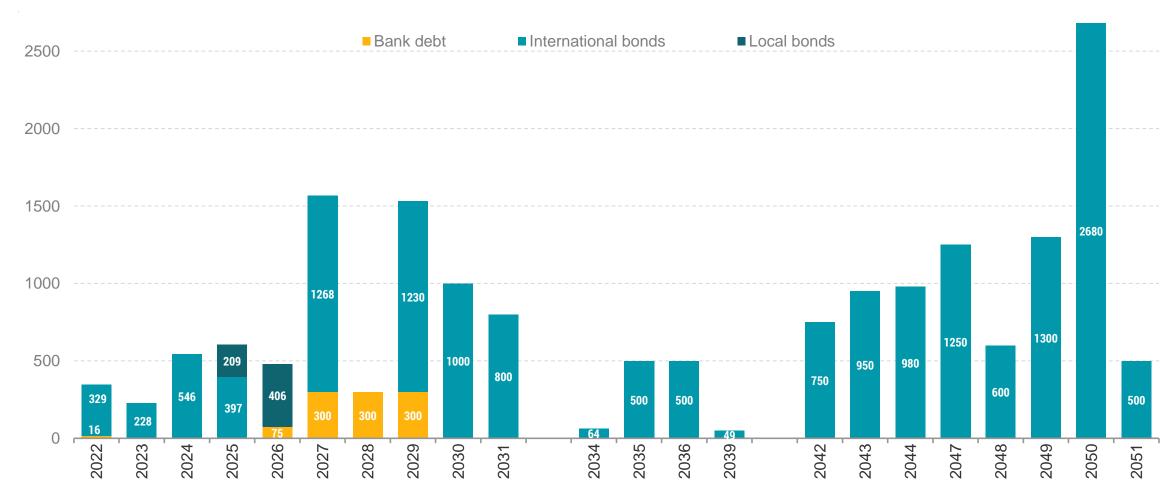
#### **Net Debt-to-EBITDA ratio**



# We have a sound financial debt maturity profile



As of Dec-2021 (US\$ million)



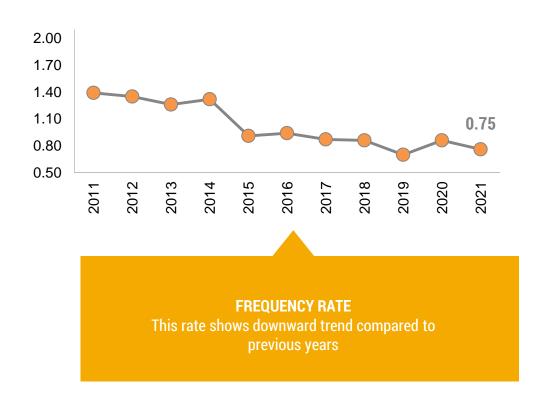
<sup>\*</sup>Excludes leasings.

## **Employee health and safety are our top priorities**



#### **Frequency Rate – Own staff & Contractors**

(Lost time injury / Million hours worked)



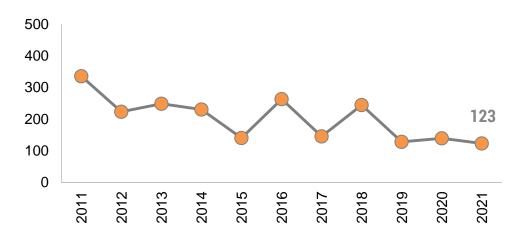
#### **SEVERITY RATE**

In January 2021, a fatal accident occurred at Chuquicamata.

We deeply regret this accident. However, Codelco achieved the lowest severity rate since 2011

#### **Severity Rate – Own staff & Contractors**

(Lost days & days charged / Million hours worked)



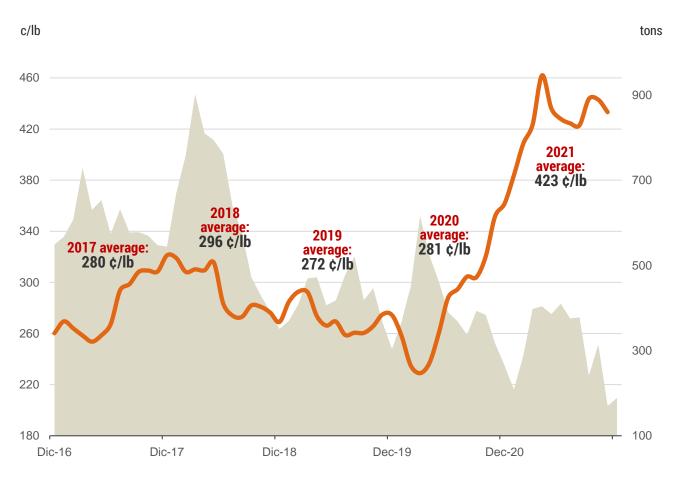


# **Copper Market**

## **Arguments for a positive long-term price trend**



#### 2017 – 2021 copper price\* and stocks



#### **Positive price drivers**

- Green-led economic recovery in 2022 and coming years
- Declining impact of Covid-19 on the global economy because of vaccination efforts in several countries
- Limited visibility of new projects coming online after 2024

<sup>\*</sup>London Metal Exchange.



# Strategic Overview

# Strategy and goals focused on copper mining in Chile









Maximize Codelco's economic value and its long-term contribution to Chile through competitive and sustainable copper mining



Through efficiencies, increase annual contribution to the Chilean Treasury

\$1.0 billion to \$1.6 billion

\*Contribution higher than in 2018 baseline year

# Sustainability drives of our decisions: 5 commitments by 2030



Reduce by 70% our Carbon Footprint

Reduce by 60% our Water Footprint

Circular Economy

New Tailings
Storage Facility
Standard

Create Additional Social Value

Implement 100% renewable energy matrix and e-Mobility, among others

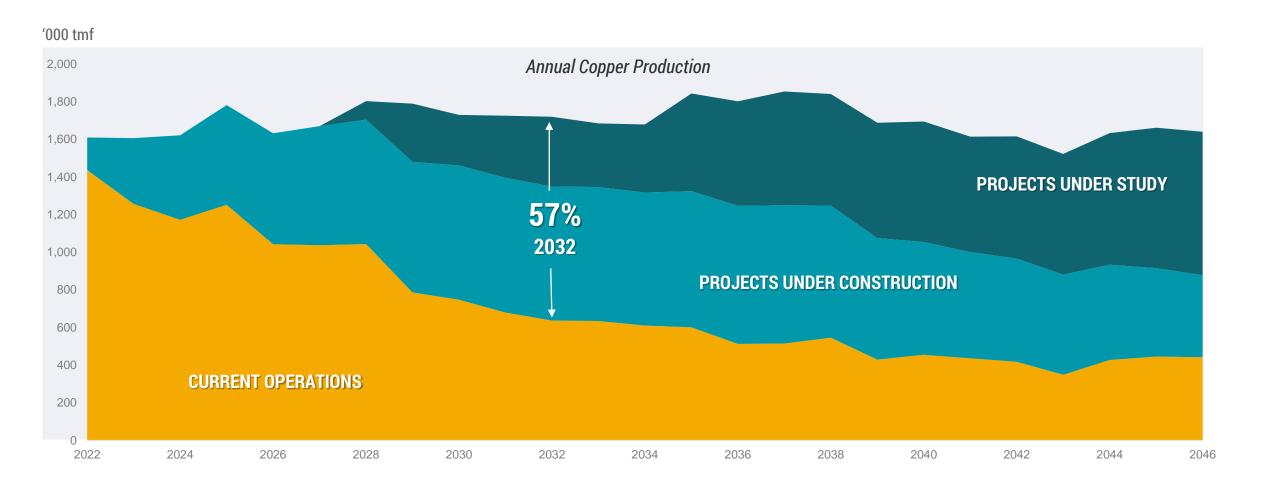
Incorporate a desalination plant and increase water recycling

Recycle 100% mine truck tires and 65% solid waste from operations and projects Online monitoring of TSF physical and chemical stability

Increase by 60% goods and services supplied by local suppliers and local workforce

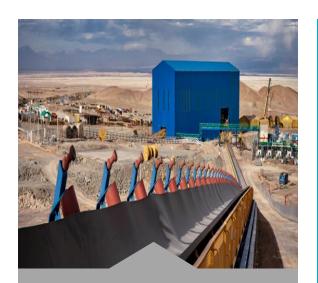
# Investment program is key to maintain production for the next 40 years





## **Construction of structural projects continues moving forward**





# CHUQUICAMATA UNDERGROUND (2019)

From a century old open pit operation to a large scale underground mine

Investment: ~ US\$ 5.5 Bn

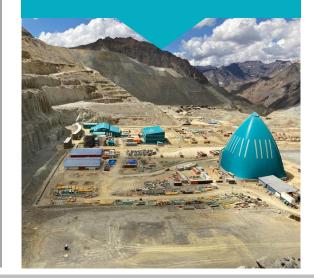
Progress: 98%

# ANDINA NEW TRANSFER SYSTEM (2022)

Replaces current primary crusher and ore conveyor system

Investment: ~ US\$ 1.5 Bn

Progress: 99%





# EL TENIENTE NEW MINE LEVEL

Diamante, Andes Norte (2023) and Andesita (2024)

Deepens El Teniente's mining operations

Investment: ~ US\$ 3.3 Bn

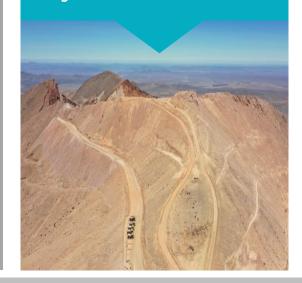
Progress: 72%

#### **RAJO INCA (2023)**

Extends life of operations for nearly 47 years

Investment: ~ US\$ 1.5 Bn

Progress: 23%



# Structural projects under study are also relevant to achieve long-term production targets





#### Radomiro Tomic Sulfides Phase II

Extends life of the operations by extracting sulfides

Pre-feasibility study underway



# Andina Future Development

Increases Andina's treatment capacity to 150,000 tpd

Feasibility study underway

### **Summary**



- 1. The price of copper will continue as a tailwind, but we expect some moderation because of supply growth in 2023 and 2024
- 2. Despite a more challenging environment, Codelco has maintained its fully-owned production above 1.6 MT, which is also the target for 2022
- 3. After a period of several collective bargaining negotiations, 2022 and 2023 should be quieter
- 4. The transformation of Codelco remains at the core of our strategy, with Opex savings goal of \$600 million in addition to the \$712 million achieved in 2021
- 5. Projects continue moving forward: Andina Transfer System and Rajo Inca should be in full production phase in 2022 and 2023, respectively

